



Havering

L O N D O N B O R O U G H

ENVIRONMENT OVERVIEW & SCRUTINY SUB-COMMITTEE AGENDA

7.00 pm	Wednesday 31 July 2019	Committee Room 3A - Town Hall
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Members 6: Quorum 3

COUNCILLORS:

John Mylod (Vice-Chair)
Jan Sargent
Carole Beth

Matt Sutton
Martin Goode
Maggie Themistocli (Chairman)

**For information about the meeting please contact:
Richard Cursons 01708 432430
richard.cursons@onesource.co.uk**

Protocol for members of the public wishing to report on meetings of the London Borough of Havering

Members of the public are entitled to report on meetings of Council, Committees and Cabinet, except in circumstances where the public have been excluded as permitted by law.

Reporting means:-

- filming, photographing or making an audio recording of the proceedings of the meeting;
- using any other means for enabling persons not present to see or hear proceedings at a meeting as it takes place or later; or
- reporting or providing commentary on proceedings at a meeting, orally or in writing, so that the report or commentary is available as the meeting takes place or later if the person is not present.

Anyone present at a meeting as it takes place is not permitted to carry out an oral commentary or report. This is to prevent the business of the meeting being disrupted.

Anyone attending a meeting is asked to advise Democratic Services staff on 01708 433076 that they wish to report on the meeting and how they wish to do so. This is to enable employees to guide anyone choosing to report on proceedings to an appropriate place from which to be able to report effectively.

Members of the public are asked to remain seated throughout the meeting as standing up and walking around could distract from the business in hand.

What is Overview & Scrutiny?

Each local authority is required by law to establish an overview and scrutiny function to support and scrutinise the Council's executive arrangements. Each overview and scrutiny sub-committee has its own remit as set out in the terms of reference but they each meet to consider issues of local importance.

The sub-committees have a number of key roles:

1. Providing a critical friend challenge to policy and decision makers.
2. Driving improvement in public services.
3. Holding key local partners to account.
4. Enabling the voice and concerns to the public.

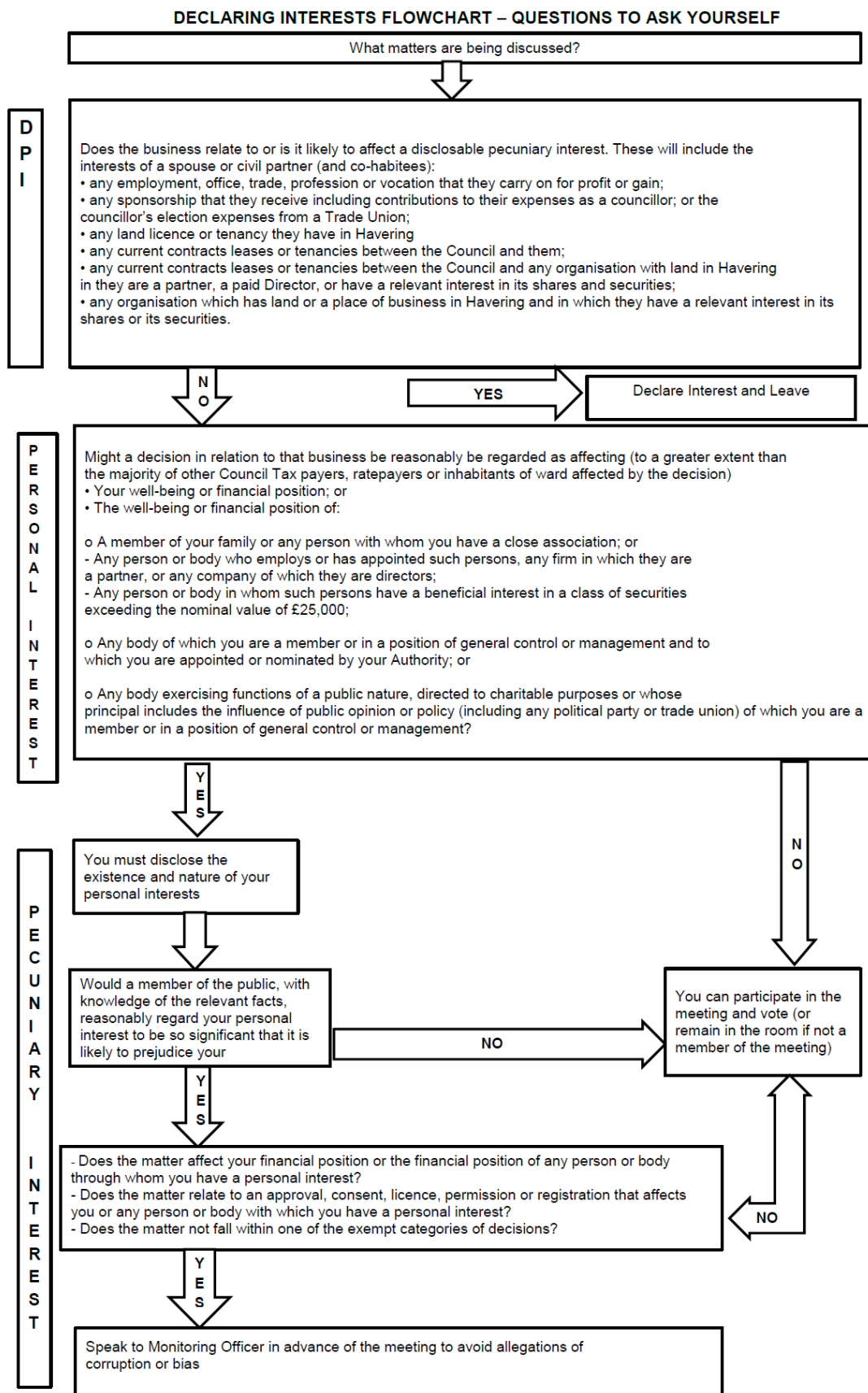
The sub-committees consider issues by receiving information from, and questioning, Cabinet Members, officers and external partners to develop an understanding of proposals, policy and practices. They can then develop recommendations that they believe will improve performance, or as a response to public consultations. These are considered by the Overview and Scrutiny Board and if approved, submitted for a response to Council, Cabinet and other relevant bodies.

Sub-Committees will often establish Topic Groups to examine specific areas in much greater detail. These groups consist of a number of Members and the review period can last for anything from a few weeks to a year or more to allow the Members to comprehensively examine an issue through interviewing expert witnesses, conducting research or undertaking site visits. Once the topic group has finished its work it will send a report to the Sub-Committee that created it and will often suggest recommendations for the Overview and Scrutiny Board to pass to the Council's Executive.

Terms of Reference

The areas scrutinised by the Committee are:

- Environment
- Transport
- Environmental Strategy
- Community Safety
- Streetcare
- Parking
- Social Inclusion
- Councillor Call for Action



AGENDA ITEMS

1 CHAIRMAN'S ANNOUNCEMENTS

The Chairman will announce details of the arrangements in case of fire or other events that might require the meeting room or building's evacuation.

2 APOLOGIES FOR ABSENCE AND ANNOUNCEMENT OF SUBSTITUTE MEMBERS

(if any) – received.

3 DISCLOSURE OF INTEREST

Members are invited to disclose any interests in any of the items on the agenda at this point of the meeting.

Members may still disclose any interests in an item at any time prior to the consideration of the matter.

4 MINUTES (Pages 1 - 4)

To approve as a correct record the Minutes of the meeting of the Committee held on 20 February 2019 and authorise the Chairman to sign them.

5 QUARTER FOUR PERFORMANCE REPORT 2018/19 (Pages 5 - 22)

Report and presentation attached.

6 HIGHWAYS INVESTMENT PROGRAMME - JULY 2019 (Pages 23 - 40)

Presentation attached.

7 PARKS & OPEN SPACES STRATEGY 2020-2025 (Pages 41 - 48)

Presentation attached.

Andrew Beesley
Head of Democratic Services

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**MINUTES OF A MEETING OF THE
ENVIRONMENT OVERVIEW & SCRUTINY SUB-COMMITTEE
Town Hall, Main Road, Romford
20 February 2019 (7.00 - 9.00 pm)**

Present:

Councillors Sally Miller, John Mylod (Chairman), Jan Sargent, Carole Beth, Matt Sutton (Vice-Chair) and Martin Goode

13 MINUTES

The minutes of the meeting held on 4 December 2018 were agreed as a correct record and signed by the Chairman.

14 QUARTER 3 PERFORMANCE INFORMATION

The report before Members set out the quarter 3 performance that was relevant to the remit of the Sub-Committee.

Two performance indicators had been included in the Quarter 3 2018/19 report and presentation. The Waste tonnages indicator had been assigned a green status, whilst the fly-tipping indicator had also been assigned a green status. This was an improved performance on the position reported at the end of Quarter 2.

The Sub-Committee **noted** the contents of the report.

15 AIR QUALITY ACTION PLAN

The report before Members outlined the progress made on the Air Quality Action Plan (AQAP) - a 5 year strategic programme to improve air quality within Havering under the 4 themes of:

- Modelling and monitoring
- Public Health & awareness raising to encourage smarter travel
- Emissions from Buildings and development
- Emissions from transport.

During the debate Members noted that detailed air quality modelling had been undertaken for three locations in 2017: Marsh Way, Gallows Corner, and Roneo Corner comparing estimated pollution levels for 2013 and 2020. Public Protection had also recently commissioned Kings College London to develop an interactive map which shows predicted NO₂, and particulate matter (PM) for 2013 and 2020 and enables selection of any area / location in the borough to obtain an image of the local air quality.

Modelling for major schemes was also undertaken by developers as part of the air quality assessments which were required for major developments as part of the planning process, which was an ongoing requirement.

Members were advised that monitoring had taken place around schools and the report detailed NO_x levels that had been found.

The Council continued to promote greener transport methods. These included promotion of cycling to both children and members of staff.

Miles the Mole the Council's Air Quality Champion had visited 40 schools so far this year covering topics such as anti-idling, planting and walking to school. Officers were also looking at other educational performance artists for senior schools.

To combat pollution from construction sites (particularly smaller sites where the air quality neutral conditions were not applied), Havering would be part of a London wide bid to the Mayors Air Quality Fund (MAQF) to support enforcement of the non-road mobile machinery (NRMM). This will reduce dust and emissions from sites.

Road Transport was the greatest contributor to NO_x emissions in Havering. A high level feasibility study had been commissioned by Transport Planning to identify a light rail link route between the north and south of the borough to support the two housing zones and across further north to Harold Hill to help reduce emissions by offering an alternative mode of transport.

Transport for London (TfL) had advised that buses they run in the geographical area of Havering, such as routes 66, 86 and N86 had been retrofitted to comply with Euro VI emission standards. The remaining routes would be retrofitted by September 2020. However, TfL had advised that they were working to deliver ahead of this date.

Members agreed that an update in future would be useful to monitor progress of the Air Quality Action Plan

The Sub-Committee **noted** the report.

16 RESOURCE AND WASTE STRATEGY SUMMARY

Members received a presentation which detailed the Council's Resource & Waste Strategy.

Members were advised that the two main aims of the strategy were to maximise the value of the resource and to minimise waste and its impact on the environment. To achieve this there were five strategic ambitions.

1. To work towards all plastic packaging placed on the market being recyclable, reusable or compostable by 2025;
2. To work towards eliminating food waste to landfill by 2030;
3. To eliminate avoidable plastic waste over the lifetime of the 25 Year Environment Plan;
4. To double resource productivity by 2050; and
5. To eliminate avoidable waste of all kinds by 2050.

Members noted the issues pertinent to Havering were as follows:

1. Extended Producer Responsibility
 - Deposit Return Schemes
 - LA funding
 - Tax on packaging
2. Sustainable Consumption
 - Ban on some single-use plastic products
 - Maximising re-use, e.g. 3rd sector
 - Encourage more drinking fountains
 -
3. Consistency in Collections
 - Separate food waste collections by 2023
 - Consultation on free garden waste collections
 - Review of material quality
4. Tackling Waste Crime
 - Improving quality of exports
 - Strengthening intelligence
5. Food Waste
 - Introduction of targets
 - Support for Love Food Hate Waste initiatives / pilots

6.Data

- Carbon-based targets
- Quantification of reuse and repair activities

Members were advised that the GLA Strategy stipulated separate rubbish collections however the current refuse contract prevented this. Talks were ongoing with ELWA.

Members were advised that both Havering and ELWA would be engaging with the industry and would ensure responses were provided on relevant consultations and calls for evidence.

The Sub-Committee **noted** the overview.

Chairman

ENVIRONMENT OVERVIEW AND SCRUTINY SUB-COMMITTEE, 16 JULY 2019

Subject Heading:	Quarter 4 performance information
SLT Lead:	Jane West, Chief Operating Officer
Report Author and contact details:	Thomas Goldrick, Senior Policy and Performance Officer, x4770
Policy context:	The report sets out Quarter 4 performance relevant to the remit of the Environment Overview and Scrutiny Sub-Committee
Financial summary:	The waste tonnage performance indicator has potential future financial implications in that, as costs continue to rise year on year, without controls to restrict waste volumes. There are no other direct financial implications arising from this report.

The subject matter of this report deals with the following Council Objectives

Communities making Havering	<input type="checkbox"/>
Places making Havering	<input checked="" type="checkbox"/>
Opportunities making Havering	<input type="checkbox"/>
Connections making Havering	<input type="checkbox"/>

SUMMARY

1. This report supplements the presentation attached as **Appendix 1**, which sets out the Council's performance within the remit of the Environment Overview and Scrutiny Sub-Committee for Quarter 4 (January 2019 – March 2019).
2. Attached as **Appendix 2**, is a list of Performance Indicators that fall within the remit of the Environment Overview and Scrutiny Sub-Committee which could be monitored going forward.

RECOMMENDATION

That the Environment Overview and Scrutiny Sub-Committee:

1. **Notes** the contents of the report and presentation and makes any recommendations for performance as appropriate.
2. **Determine** which of the performance indicators attached as Appendix 2 will be tracked and monitored going forward.

REPORT DETAIL

1. The report and attached presentation provide an overview of the Council's performance against the performance indicators selected for monitoring by the Environment Overview and Scrutiny Sub-Committee. The presentation highlights areas of strong performance and potential areas for improvement.
2. The report and presentation identify where the Council is performing well (**Green**) and not so well (**Amber** and **Red**). The RAG ratings for the 2018/19 reports are as follows:
 - **Red** = more than the agreed tolerance off the quarterly target
 - **Amber** = within the agreed tolerance of the quarterly target
 - **Green** = on or better than the quarterly target
3. Also included in the presentation are Direction of Travel (DoT) columns, which compare:
 - Short-term direction of travel – with performance the previous quarter (Quarter 3 2018/19)
 - Long-term direction of travel – with performance the same time the previous year (Quarter 4 2017/18)
4. A green arrow (↑) means performance is better and a red arrow (↓) means performance is worse. An amber arrow (→) means that performance has remained the same.
5. Two Performance Indicators have been included in the Quarter 4 2018/19 report and presentation. Both indicators have been assigned a '**green**' status.

6. It should be noted that the waste tonnage performance indicator has potential future financial implications in that, as costs continue to rise year on year, without controls to restrict waste volumes, campaigning on its own will not be enough.

IMPLICATIONS AND RISKS

Financial implications and risks:

There are no direct financial implications arising from this report. However, it should be noted that the waste tonnage performance indicator has potential future financial implications in that costs will continue to rise year on year without controls to restrict waste volumes.

All service directorates are required to achieve their performance targets within approved budgets. The Senior Leadership Team (SLT) is actively monitoring and managing resources to remain within budgets.

Legal implications and risks:

Whilst reporting of performance is not a statutory requirement, it is considered best practice to review the Council's progress against the Corporate Plan regularly.

Human Resources implications and risks:

There are no HR implications or risks arising directly from this report.

Equalities implications and risks:

The Public Sector Equality Duty (PSED) under section 149 of the Equality Act 2010 requires the Council, when exercising its functions, to have due regard to:

- (i) the need to eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010;
- (ii) the need to advance equality of opportunity between persons who share protected characteristics and those who do not, and;
- (iii) foster good relations between those who have protected characteristics and those who do not.

Note: 'Protected characteristics' are: age, sex, race, disability, sexual orientation, marriage and civil partnerships, religion or belief, pregnancy and maternity and gender reassignment.

The Council is committed to all of the above in the provision, procurement and commissioning of its services, and the employment of its workforce. In addition, the Council is also committed to improving the quality of life and wellbeing for all Havering residents in respect of socio-economics and health determinants.

BACKGROUND PAPERS

None



Havering

LONDON BOROUGH

Quarter 4 Performance Report 2018/19

Environment Overview & Scrutiny Sub-Committee

16 July 2019

OVERVIEW OF ENVIRONMENT INDICATORS

- 2 Performance Indicators have been selected to be monitored by the Environment Overview & Scrutiny sub-committee:
 - The level of waste per head of population presented to the East London Waste Authority (ELWA)
 - Average number of days taken remove fly-tips
- ‘The level of waste per head of population presented to the East London Waste Authority (ELWA)’ is also monitored through Corporate Performance Reporting
- Both indicators are rated **Green** for Quarter 4.

Quarter 4 Performance

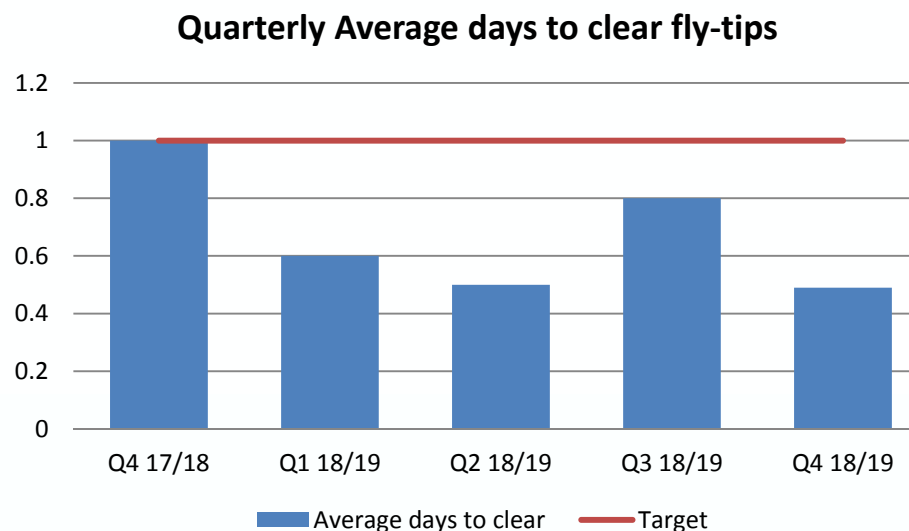
Indicator	Value	18/19 Annual Target	18/19 Q4 Target	Tolerance	18/19 Q4 Performance	Short Term DOT 18/19 Q3	Long Term DOT 17/18 Q4
Average number of days taken to remove fly-tips	Smaller is Better	1 day	1 day	0%	0.49 days GREEN	↑ 0.8 days	↑ 1 day
The level of waste per head of population presented to the East London Waste Authority (ELWA)	Smaller is Better	441.01kg per head	441.01kg per head	0%	423.94kg per head (provisional) GREEN	326.84kg per head	↑ 436.07kg per head

About the PI: Avg. number of days taken to remove fly-tips

- Measures the time from when a fly tip is reported to the Council until it is removed but excludes the majority of incidents that have been passed to Enforcement Officers to investigate for evidence.
- The number of reported fly-tipping incidents is reported each quarter to DEFRA by type and size
- DEFRA estimates that it costs Havering at least £224,000 p.a. to clear reported fly-tips. Including un-reported fly-tips, this cost increases to approximately £1m per year
- The number of enforcement actions taken is also reported to DEFRA
- DEFRA makes information available to the public. It can also be compared to regional averages and other local authorities
- However, local authorities monitor and manage fly-tips in different ways and figures differ significantly. Benchmarking is therefore not that useful.

Average number of days taken to remove fly-tips

- Q4 performance is within the 1 day target, and is a continued improvement compared to last quarter.
- Once the reported incident has been passed to the Street Cleansing team the vast majority of fly tips are cleared within the 1 day target.
- Officers are considering ways to streamline the process to further improve performance.



Average number of days taken to remove fly-tips

- The council have been working with Love Clean Street (BBits) to develop the “Love Havering” smartphone application.
- The app will allow residents to report environmental issues to us more efficiently. The application will allow users to upload photos of the issues they come across directly from their smartphones.
- Our Enforcement Officers have been trialling the app ahead of the release to the general public which is expected in August 2019

love clean streets

About the PI: The level of waste per head of population presented to the East London Waste Authority (ELWA)

- Waste tonnages remain a high financial risk for the council - reducing the amount of waste collected and sent for disposal and recycling is a high priority
- Havering's population is projected to increase by 5% in the next 5 years. It is predicted that the cost to dispose of waste will increase by £0.5 – 1 million a year.
- Waste minimisation involves influencing and shifting social behaviours to prevent and reduce the production of waste
- The ELWA 2019/20 levy for Havering is £17.049m for Havering. This is based on tonnages collected in 2017/18. It is also worth noting that Havering's levy is influenced by other ELWA member Boroughs too and how much they increase or decrease their waste by, so our tonnages only go some way to influencing our levy payments. The ELWA levy has risen from just under £15m in 2017/18.

The level of waste per head of population presented to the East London Waste Authority (ELWA)

- Measures total waste delivered to the ELWA, including collected household waste, waste from the reuse and recycling centre and municipal waste from Highways and Parks management activities.
- Performance this Quarter is below target, which in this instance is a positive result and is also an improvement on the comparable quarter last year (436.07).
- Without restrictions on the amount of waste we collect through the household waste collection service, containing and reducing tonnages is very challenging and relies on achieving attitudinal change.

The level of waste per head of population presented to the East London Waste Authority (continued)

- Various activities are taking place to encourage continued waste prevention and reuse, including:
 - **Love Food Hate Waste:** Family fun days as part of Hungry Holidays scheme, Thames Chase Forest family event, Havering Show (including demonstrations by chefs) and connecting with children's centres to focus on food waste in relation to smaller children.
 - **One Less Bottle:** Campaign in partnership with Public Health to encourage refilling bottles to reduce the use of single use plastics and roll out public drinking fountains.
 - **Reuse Shop** – Making links with new Lighthouse reuse shop in Collier Row to encourage reuse.
 - **Composting Workshop:** Free online Compost Doctor Service and workshops to promote and answer questions relating to home composting.
 - **Grounds Maintenance Waste :** We continue to review operations in grounds maintenance to increase the amount of waste that we compost on site, and are reviewing the output of the composter to refine the operation.
 - **Commercial Waste:** Working with the ELWA, we are considering strengthening policies targeting potential commercial waste entering the domestic waste stream at the household reuse and recycling centres
- **LGA Funding:** Received funding from LGA to commission a piece of work on investigating behavioural change

#OneLess Bottle Campaign

- The campaign is in partnership with Public Health to encourage refilling bottles to reduce the use of single use plastics and roll out public drinking fountains
- Havering has joined the Refill London Scheme. Across London there are now over 2,500+ Refill Stations where you can refill your reusable bottle for free. The nearest Refill Station can found by downloading and using the Refill app (example locations in Havering: Costa, Starbucks, Lush, Greggs, Leisure Centres, Market Place hub and all pubs)
- On 11 June in the Liberty Shopping Centre, members of the Waste and Recycling team offered the free reusable bottles, along with other waste minimisation information and advice
- On National Refill Day (19 June) libraries will be giving out free reusable bottles and promoting refill points as well as staff events at the Town Hall and Mercury House

#OneLess
Every refill
is one less bottle

Any questions?



Appendix 2 – Potential New Performance Indicators that could be monitored for the 19/20 financial year

- Total household waste per head of population (kg)
- Reuse, composting and recycling rate (%)
- Missed collections per 100,000
- % of missed collections rectified on time

- Time taken to remove fly tips
- Number of fly-tips reported to street cleansing

- Number of Green Flag Awards
- Number of London in Bloom Awards

- Air quality (NO₂)

- Number of new HMO licenses issued
- Number of HMOs enforced against

- Number of potholes repaired with a permanent fix
- % of potholes repaired within target
- Km of pavements repaired
- Km of roads resurfaced
- PCN appeals response rate (and issues)

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Executive Briefing: Highways Investment Programme July 2019



Introduction

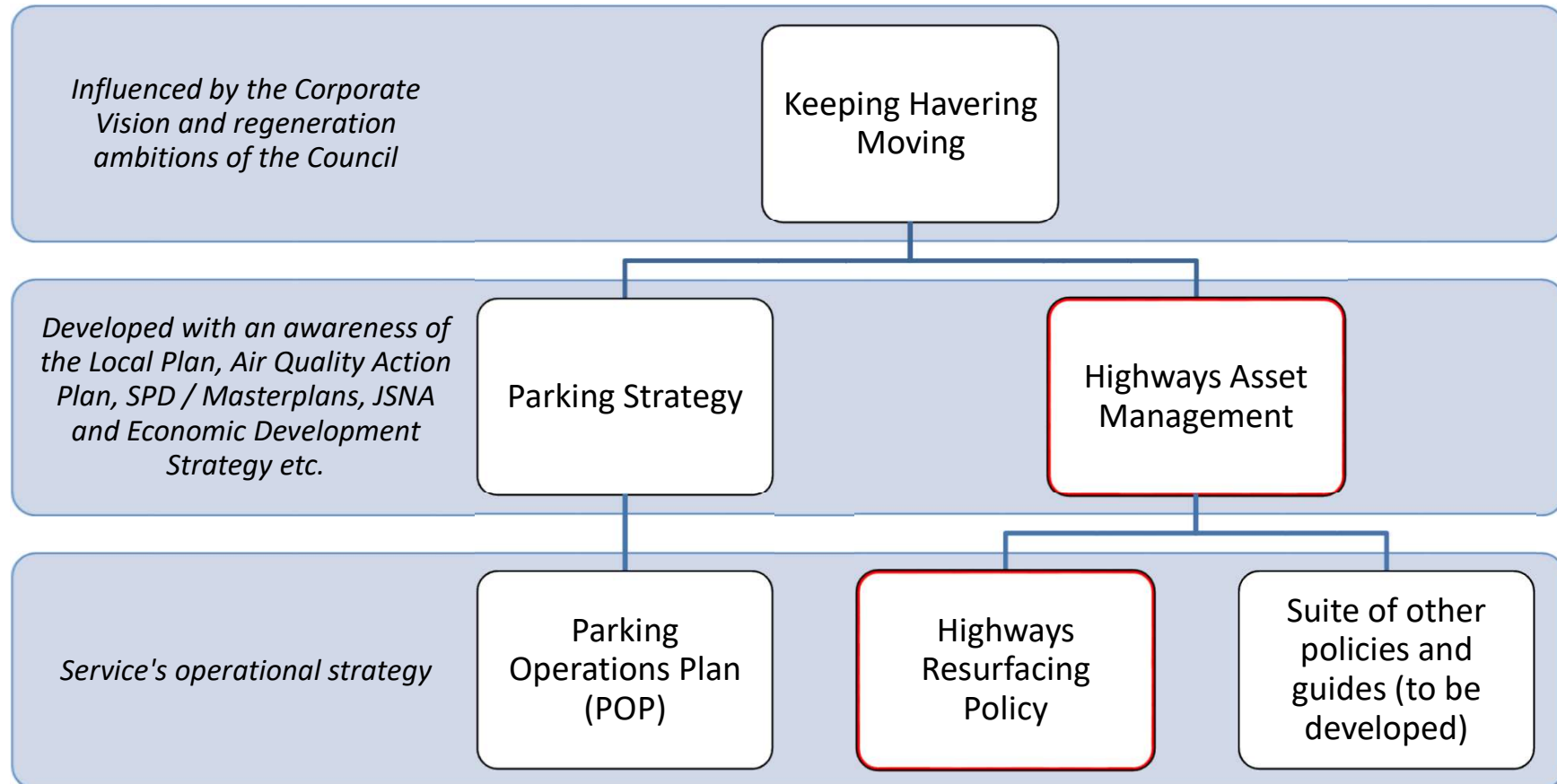
- The Highways Investment Programme is Havering's aspiration to deliver one of the biggest investments to local roads and pavements in London.
- This follows the £3.2m already invested in 2018/2019.
- The £40m investment comes in response to residents' concerns around increased congestion, as well as demands to upgrade roads and fix potholes.

Background

The Executive Briefing delivered in July 2018 highlighted the following context and challenges of a Highways Programme

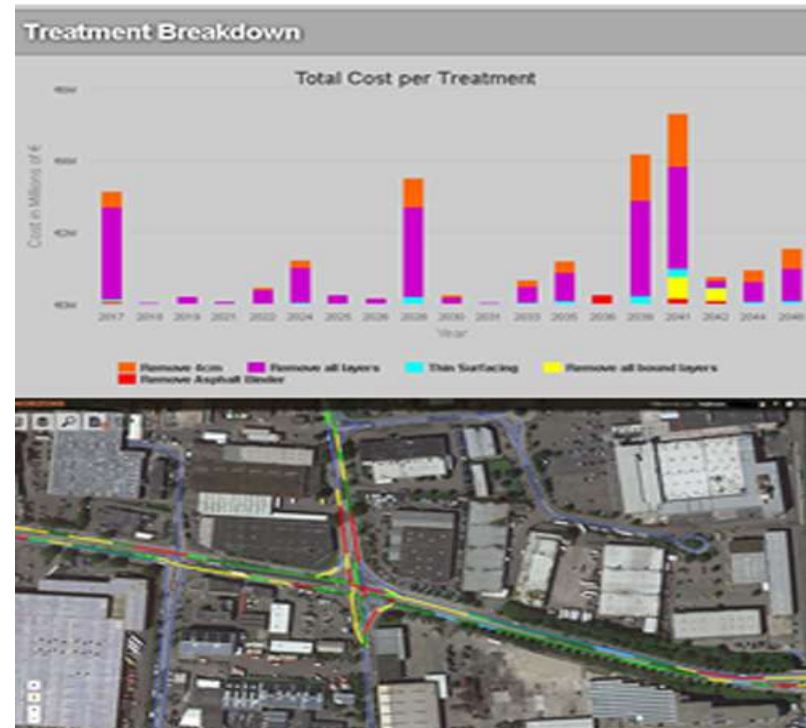
- **The Council has a statutory duty to maintain its public highway**
- **Havering has second longest highway network in London**
 - 740km of carriageway (460 miles)
 - 1,070km of footway (665 miles)
- **Favourable highways contract in place with Marlborough Surfacing**
 - Jointly procured with Barking & Dagenham
 - Contract commenced April 2017
 - Costs c. 30% less on schedule of rates than previous contract
- **One-off resurfacing costs at current contract rates for the entire network.**
 - Carriageways (roads) - £100 million
 - Footways - £160 million
- **TfL has 'paused' funding of trunk road resurfacing**
 - Traditionally c.£450k per year
 - Not related to LIP (can't generally spend LIP monies on resurfacing)

Wider Context

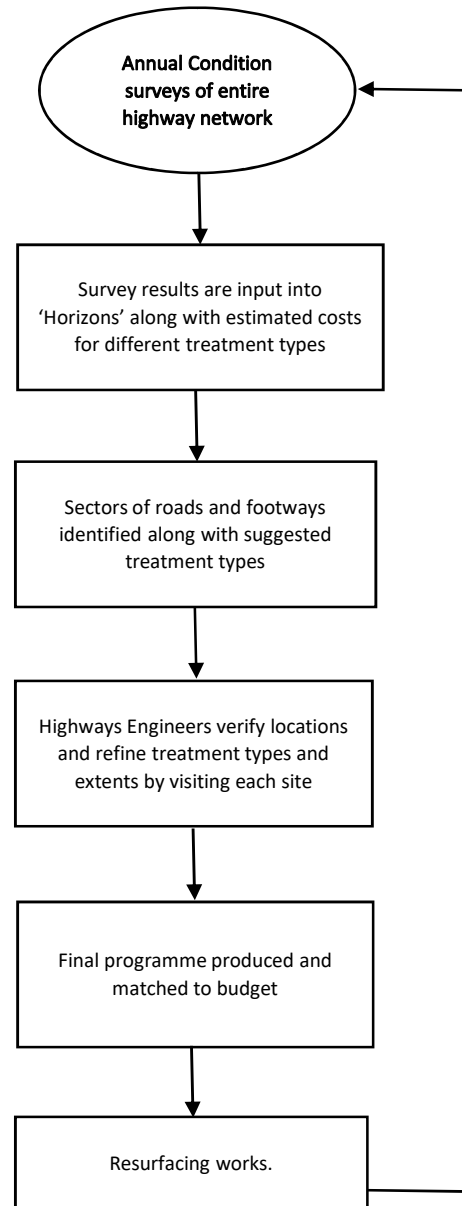


Prioritisation

- There was a need for a more technical and overtly objective approach to prioritising spend
- Havering's Highways Resurfacing Policy provides the strategy that allows the Council to focus on replacing the road and pavements on a worst first basis.
- Horizons was identified as the tool most appropriate to delivering that strategy
- Horizons is a software mapping tool that helps identify where best to spend available money with prescribed treatment types
- Input factors include:
 - Surveyed condition of the surface
 - Complaints received
 - Proximity to schools
 - Proximity to Doctors offices
 - Safety defects repaired
- Weighting of inputs can be amended, for instance
 - Complaints more important than schools, etc.



Summary of Policy Approach



Programme 2019-2020

- Work on the resurfacing programme commenced in May 2019
- 53 carriageways and 96 footways/footpaths identified for the 2019-2020 programme
- £10.8m budget for the financial year
- 20 carriageways resurfaced so far
- 7 footways resurfaced and 11 currently in progress

Total miles resurfaced/improved

	2018-2019	2019-2020*
Carriageway	8.3 miles	5.8 miles
Footways	4.7 miles	4.9 miles

*as of 16/07/19

Before and After: Carriageway



Harwood Avenue, Squirrels Heath

Before and After: Carriageway



The Approach, Upminster

Before and After: Carriageway



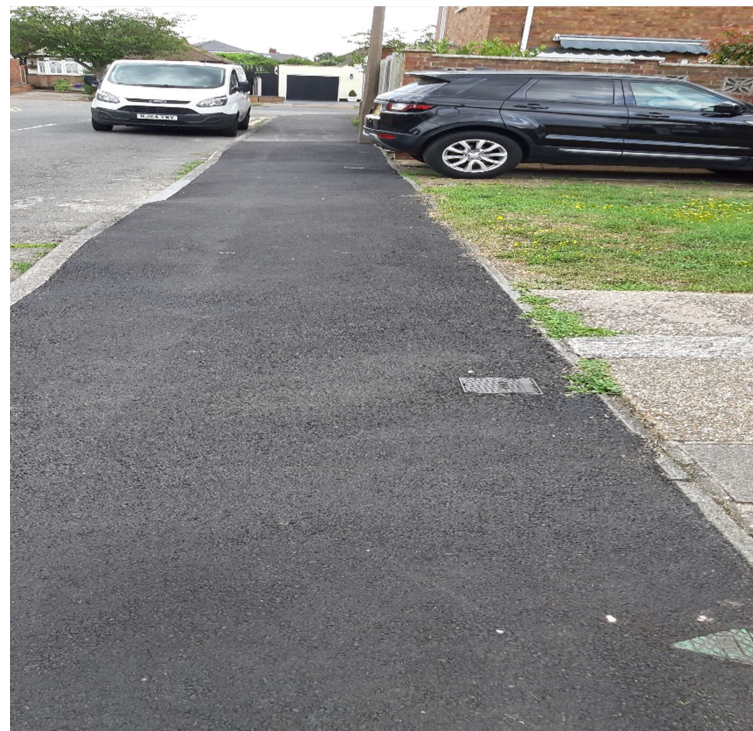
Bird Lane, Cranham

Before and After: Footway



Macdonald Way, Squirrels Heath

Before and After: Footway



Murfitt Way, Upminster

Programme 2020-2023

- Year 2020-23 already generated from Horizon
- Engineers due to commence site validation for the 2020-21 shortly
- Final 2020-21 list expected in December 2019
- The list of roads for the remainder of the programme (2021-2023) has been generated but validation will not commence until 2020.

Whole Street Approach

- The level of capital spend on the programme provides an opportunity to consider all material aspects of the streetscape in the roads where improvements are being considered.
- This is proposed to include but not limited to the following:



Dropped kerbs: residents will be given the opportunity have dropped kerbs installed outside their properties at a discounted rate.



Street Trees: ensure existing trees are in good condition. Consideration will be given to new trees where opportunity exists.



Sign posts: old sign posts will be replaced as part of the Whole Street Approach.



Street Lighting: a review street lighting is currently underway with the view to replaces obsolete and faulty lamp columns.

Communication

As an integral element of the works, a Highways Investment Programme Communications and Strategy Plan has being developed.

This will include a combination of media channel messaging like:

- Proactive promotion of works programme on the Council's website and social media platforms
- Photo opportunities during works
- Survey of residents perception on completion of works
- Frequently Asked Questions on the Council's website to deal with generic questions relating to highways improvement work.

Finally...

- It is expected that the 2019-2020 programme will be delivered on time and to budget

and

- Any adverse impact on traffic and the general public has been kept to a minimum

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Parks and Open Spaces Strategy 2020-2025



Background

- Havering has a great collection of parks and open spaces with a good mix of varying landscapes from large country parks to ornamental gardens.
- Havering is responsible for 100 parks and open spaces, 26 allotments and a network of Public Rights of Way
- Residents rate the quality of the green spaces in Havering very highly as from the 2018 MORI survey Parks and Open Spaces received the highest satisfaction rating of all Council services at 91%
- We want our parks and open spaces to continue to be of a high standard and to provide a broad variety of features and facilities that enrich lives of our residents and visitor's. In order to achieve this, we must continually improve and innovate, maximising the resources available and seeking external investment where possible.
- By implementing this strategy, the council will ensure that these key assets are enhanced and continue to make Havering a great place to live and work.

Purpose of the Strategy

‘Provide focus and added value to the efforts of everyone involved in the planning and provision of parks and open spaces, linked to a very clear view of what will be achieved by 2025’.

Set against the Havering Plan and the themes and outcomes within that the Parks & Open Spaces Strategy provides a framework for action to continue to provide and manage accessible, safe, clean, attractive, and welcoming parks and open spaces for everyone. It will:

- Provide a strategic framework for the provision and management of Parks and Open Spaces in Havering for the next five years
- Establish a clear sense of direction and provide a focus for resource allocation and action on the ground
- Maximise support for, and advocate the benefits of, Parks and Open Spaces within and outside the council
- Encourage and develop further community and stakeholder involvement and partnership
- Contribute to the relevant themes and outcomes in the Havering Plan and linking with other local and national plans and strategies.

This will be used to guide future provision, planning, management and development of these most valuable assets.

Benefits of the Strategy

Havering has a great portfolio of parks and open spaces and greenspaces are integral to the cultural life of the borough.

The council recognises that a clear vision is needed to deliver a whole range of benefits for people who live and work in the borough. These benefits include:

- to set out the Council's strategic direction for developing and managing its parks and open spaces based on the 3-tier hierarchy
- to provide a sense of direction to all stakeholders so that they understand their role and are able to effectively work in partnership with the Council
- enhancing the physical and mental health of residents
- making Havering a better place to live, work, learn and play
- protecting and enhancing the borough's cultural and natural heritage.
- understanding the role that parks and similar open spaces play in the wider community
- enabling resources to be effectively used so that the Council can meet the considerable challenges that face the parks and open spaces during a period of financial constraint
- securing and guiding an ongoing programme of capital investment to ensure continuous improvement throughout the portfolio

Contents of the Strategy

The value of parks

- Economical
- Social
- Environmental

Links to other Plans

- Havering Plan
- Parks Management Plan
- Nature Conservation and Biodiversity Strategy
- Health & Wellbeing Service Plan
- Asset Management Plan
- Public Health Plan
- Cultural Strategy
- Air Quality Action Plan
- Local Plan

Contents of the Strategy

Parks in Havering (including allotments & Public Rights of Way)

Service Provision

- Existing services
- Linked services
- Strategic management

Polices

- Tree pruning
- Events
- Commemorative schemes

Marketing and Communication

- Parks Brochure
- Social Media
- Website
- Signage and Interpretation
- Events and Activities
- Communications
- Resident Surveys

Contents of the Strategy

Community Engagement

- Members
- Friends Groups
- Other stakeholders
- Consultation

Funding

- Capital Programme
- External Funding
- Revenue Expenditure and Commercialisation
- Section 106 and CIL

Action Plan

Next Steps

A draft strategy has been produced and is available in Appendix 1. Once Members have approved the draft strategy this will go to public consultation, targeting Friends Groups and other key stakeholders for their feedback. Any necessary amendments will be made and a final draft produced for Cabinet to approve in December.

